

WHITE PAPER

NAPC Defense, Inc. (OTCID: BLIS)

Strategic Growth and Operational Roadmap (2026–2029)

Executive Summary

NAPC Defense, Inc. (“NAPC Defense” or the “Company”) is developing into a vertically integrated defense-services and tactical-products platform focused on U.S. government contracting, mission support, defense manufacturing, and specialized tactical systems.

Through its strategic relationship with Native American Pride Constructors, LLC (“NAP Constructors”), the Company now participates in a substantially expanded operational platform following the acquisition of the Obera LLC assets contracting structure. NAPC Defense functions as the principal public-company execution platform and primary subcontractor supporting work performed under major U.S. Department of Defense contract vehicles.

The platform currently includes:

- Approximately \$38.1 million in active government task-order backlog extending into 2027.
- Access to approximately \$57.1 billion in combined IDIQ contract ceilings through the U.S. Navy CNGT and U.S. Air Force WEXMAC programs.
- Integrated personnel and operational capabilities transferred from Obera.
- An agreed \$20 million operational credit facility intended to support scaling and contract execution.
- Active contract-payment inflows associated with ongoing work performance.
- Approximately \$50 million in additional contracts currently being pursued.
- Exclusive CornerShot USA manufacturing and distribution rights across the United States, Middle East, and selected allied territories.

Management believes the Company has transitioned from an early-stage development story into an operational defense platform with multiple revenue channels, expanding execution capability, and scalable long-term growth opportunities.

As part of internal planning assumptions, management is targeting approximately \$90 million in fiscal-year 2026 revenue, subject to contract timing, government funding, production schedules, task-order awards, financing availability, and broader market conditions.

Business Model Overview

NAPC Defense operates through two complementary business segments:

1. Government Contracting and Mission Support

The Company's primary near-term revenue engine is government contracting and subcontract execution tied to large Department of Defense contract vehicles managed through NAP Constructors.

Under this structure, NAPC Defense serves as the primary subcontractor and public-company operating platform responsible for substantial portions of contract execution.

This model allows NAPC Defense to participate in long-duration government programs without bearing the full administrative burden typically associated with prime-contract ownership.

The Company's contracting activities include:

- Logistics and transportation support
- Construction and infrastructure services
- Facilities sustainment
- Expeditionary mission support
- Operational staffing
- Procurement and supply-chain coordination
- Communications and fuels-management support
- Training and advisory services
- Work in austere or high-risk operational environments

Management believes this structure creates recurring bidding opportunities across multiple agencies and task-order cycles.

2. Tactical Products and Defense Technologies

The Company's second operating segment focuses on proprietary and partner-based defense products.

The centerpiece of this strategy is the CornerShot tactical weapons platform, for which NAPC Defense holds exclusive production and distribution rights in the United States, Middle East, and selected allied territories through its agreement with Silver Shadow of Israel.

The product segment is designed to provide:

- Higher-margin revenue opportunities
- Proprietary intellectual-property positioning
- International defense-sales exposure
- Domestic law-enforcement market penetration
- Diversification beyond service contracting

Additional product and technology activities include:

- Tactical systems integration
- Weapons-platform engineering
- Ammunition sourcing and brokering
- Ballistic protection solutions
- Armored-vehicle sourcing
- Specialized security technologies

Management expects the combination of recurring contract-services revenue and scalable product sales to create a diversified long-term operating structure.

Existing Contract Portfolio

The current platform includes approximately \$38.1 million in active task-order backlog extending into 2027.

In addition, the Company now has access to approximately \$57.1 billion in combined IDIQ contract ceilings through two major Department of Defense vehicles:

U.S. Navy Counter Narcotics and Global Threats (CNGT)

Approximate ceiling: \$1.9 billion

The CNGT vehicle supports:

- Counter-narcotics missions
- Logistics operations
- Infrastructure support
- Training activities
- International operational support
- Security and mission assistance

The vehicle extends into the 2032 timeframe.

U.S. Air Force WEXMAC Program

Approximate ceiling: \$55.2 billion

The WEXMAC platform supports:

- Worldwide expeditionary operations
- Base operations support
- Engineering and infrastructure
- Construction services
- Sustainment activities

- Mission-support logistics

The contract structure extends into the 2032 and 2034 timeframe.

Understanding IDIQ Contracts

Indefinite Delivery / Indefinite Quantity (IDIQ) contracts are long-term umbrella contract vehicles that allow government agencies to issue task orders over multiple years without rebidding the underlying contract structure each time.

Important characteristics include:

- The stated ceiling amount is not guaranteed revenue.
- Revenue is generated only when task orders are awarded.
- Contract holders compete for work released under the vehicle.
- IDIQ access provides long-term participation rights in major procurement programs.
- Federal agencies increasingly rely on large multi-year IDIQ structures for mission-critical procurement.

Management believes participation in these vehicles significantly increases the Company's long-term addressable opportunity set.

Operational Infrastructure and Personnel Integration

The Company's operational platform includes integrated personnel and execution capabilities originating from the Obera transition.

This integration preserved:

- Program-management expertise
- Proposal-development capabilities
- Customer relationships
- Contract-performance knowledge
- Field-execution experience

Combined with NAP Constructors' infrastructure and construction background, management believes the platform now possesses a substantially enhanced operational foundation capable of supporting larger contract opportunities.

Capital Structure and Operational Scaling

To support expansion and execution capacity, the platform includes an agreed \$20 million operational credit facility intended to provide working capital for:

- Procurement
- Vendor payments
- Supply-chain management
- Labor and staffing
- Contract mobilization
- Operational scaling

Management reports that active contract-payment inflows have already begun under current operations, demonstrating movement from pipeline development into ongoing contract execution.

CornerShot Tactical Systems Strategy

NAPC Defense's tactical-products division centers on the CornerShot system, a specialized tactical platform designed for military and law-enforcement applications.

The Company's strategy includes:

- U.S.-based manufacturing
- International defense sales
- Domestic law-enforcement penetration
- Tactical-unit deployment programs
- School-security market outreach
- Strategic distributor relationships

Management believes the CornerShot platform provides significant scalability due to its combination of proprietary positioning, export-market potential, and domestic tactical-market applicability.

International Market Expansion

Management is actively pursuing international defense opportunities involving CornerShot tactical systems and related technologies.

Internal planning models contemplate potential multi-year deployment opportunities involving military and security customers in approved international markets.

Illustrative planning assumptions currently contemplate:

- Potential multi-year sales volume totaling up to 40,000 systems over approximately four years.

- Aggregate modeled revenue opportunities approaching \$400 million under successful execution scenarios.
- Variable contribution margins depending on production scale, pricing, manufacturing costs, and deployment timing.

These figures represent internal planning assumptions and not guaranteed results.

Actual outcomes will depend on:

- Government approvals
- Export licensing
- Customer procurement decisions
- Manufacturing scale-up
- Financing availability
- Geopolitical conditions
- Competitive market dynamics

Domestic Law-Enforcement Strategy

Within the United States, the Company is targeting:

- School resource officer programs
- SWAT and tactical units
- Municipal law-enforcement agencies
- County and state agencies
- Federal law-enforcement organizations
- School-security initiatives

The strategy includes convention participation, direct outreach, strategic marketing relationships, and engagement with grant-supported procurement channels.

Management believes domestic adoption opportunities could become a meaningful secondary growth driver over time.

Long-Term Revenue Expectations

Management's internal planning assumptions contemplate growth driven by:

1. Expansion of government-contract execution.
2. Additional task-order awards under existing IDIQ vehicles.
3. International tactical-system deployments.
4. Domestic law-enforcement product sales.
5. Broader defense-products activity.

Illustrative internal modeling currently contemplates the following long-term revenue scenarios:

Year Illustrative Revenue Scenario

2026 Approximately \$90 million

2027 Approximately \$195 million

2028 Approximately \$297.5 million

2029 Approximately \$337.5 million

These projections are based on internal assumptions and are not guarantees or guidance.

Actual results may differ materially.

Profitability Framework and Shareholder Value Considerations

Management believes the combination of government-contract execution and higher-margin tactical-product sales could support improving operating leverage over time.

Internal planning models contemplate:

- Contracting margins at 10% under mature execution scenarios.
- Higher-margin contribution from proprietary tactical systems.
- Expanded scale efficiencies as production volumes increase.

The Company has also evaluated illustrative valuation scenarios using various earnings multiple assumptions commonly applied to small-cap defense and industrial companies.

These valuation illustrations are intended solely for internal planning and analytical discussion and should not be interpreted as:

- Financial guidance
- Price targets
- Investment recommendations
- Guaranteed future valuations

Actual share performance may differ substantially depending on:

- Execution results
- Financing activities
- Dilution
- Market conditions
- Regulatory developments
- Broader equity-market trends

Strategic Positioning

Management believes NAPC Defense now occupies a differentiated position at the intersection of:

- Government contracting
- Defense infrastructure support
- Tactical manufacturing
- International defense sales
- Domestic law-enforcement products
- Mission-support services

The combination of active contract backlog, long-duration IDIQ access, integrated personnel, operational financing support, and proprietary tactical-product opportunities is intended to provide multiple pathways for long-term growth.

Conclusion

NAPC Defense has evolved into a multi-channel defense platform combining government-contract execution, mission-support services, infrastructure capability, and tactical-product development.

The Company's current operating structure provides:

- Active government-contract participation
- Long-term IDIQ access
- Existing revenue backlog
- Integrated execution personnel
- Working-capital support
- Proprietary tactical-product opportunities
- International and domestic expansion initiatives

Management believes these elements collectively position the Company for continued operational expansion across both government-services and defense-products markets over the coming years.

Disclosure and Forward-Looking Statements

This white paper contains forward-looking statements, projections, estimates, internal planning assumptions, and management expectations regarding future operations, revenues, profitability, contracts, financing, market opportunities, production capabilities, and potential valuation scenarios.

Certain statements contained herein are forward-looking statements, including but not limited to statements regarding potential contract awards, backlog execution, IDIQ opportunities, projected revenues, future growth initiatives, production capabilities, market opportunities, profitability scenarios, operational expansion, financing arrangements, and strategic plans. These statements are based on current expectations, assumptions, and information provided by management and are subject to significant risks, uncertainties, and contingencies that could cause actual results to differ materially from those expressed or implied.

IDIQ contract ceilings referenced herein represent maximum potential award values across contract vehicles and do not represent guaranteed revenue to the Company. Task orders under such vehicles are awarded competitively and may or may not be received by the Company or its partners.

Any financial illustrations, valuation frameworks, market scenarios, or operational projections referenced are hypothetical, illustrative in nature, subject to numerous assumptions, and should not be interpreted as forecasts, guarantees, or promises of future performance or stock-price appreciation.

Illustrative financial models and valuation examples are hypothetical planning scenarios only and should not be interpreted as guidance, forecasts, or promises of future results.

Investing in microcap and defense-sector companies involves substantial risk, including possible loss of principal. Readers should conduct their own independent due diligence and carefully review the Company's filings, including its quarterly reports, annual reports, OTC Markets disclosures, risk factors, financial statements, and other publicly available information before making any investment decision.

For a more complete discussion of risks and uncertainties, readers are encouraged to review the Company's most recent quarterly and annual filings and disclosures.